



# CREATING SHARED VALUE TOGETHER

#MiningMatters



Real Mining. Real People. Real Difference.



# MAKING A REAL DIFFERENCE

Ever since our foundations were first laid in South Africa way back in 1917, and together with our employees, stakeholders and government, we find ourselves in a profound position to make a real difference and to create shared value for South Africans.

We do this through our four businesses operated from South Africa, which are Platinum, Coal, De Beers, and Kumba Iron Ore.

South Africa remains a key focus and investment for Anglo American. We aim to help build a stronger, healthier, and more sustainable South Africa.

Goedehoop Colliery - Miners referring to the pre-use checklist of the Fletcher Roofbolter

# OUR CONTRIBUTION TO SOUTH AFRICA

## OVERVIEW

Our contribution to South Africa is deep and meaningful. The difference we bring is more than just direct shared economic benefit, it can be felt in the active part we have played and continue to play in all our communities, in the active contribution we make to our country; and in how we drive South Africa's growth by showcasing the value of mining in our everyday lives.

Through the metals and minerals we mine we are able to create the connection between everyday products and their uses in truly illustrating why #MiningMatters.

### SOUTH AFRICA IS HOME TO A NUMBER OF ASSETS WHICH ARE STRATEGIC TO THE GROUP:

Platinum

**79,9%** Owned

Kumba Iron Ore

**69,7%** Owned

Coal

**100%** Owned

Samancor Manganese

**40%** Owned

De Beers

**85%** Owned



**23%** of women are in management



**99,500** employees



**75%**

of our employees and contractors underwent voluntary counselling and testing in 2013

# MAKING A REAL DIFFERENCE

Being a true mining leader is not just about providing employment and sharing profit. Everything we do in South Africa is aimed at making a real difference in the lives of her people.

From our many education projects to our extensive healthcare initiatives and our strong focus on local procurement, our goal is to help make South Africa grow.

## MAJOR CONTRIBUTOR TO SOUTH AFRICA'S ECONOMY

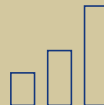


**CONTRIBUTIONS TO FOREIGN EARNINGS**  
to the amount of R115,4 Billion

**CAPACITY BUILDING AND SERVICE DELIVERY**  
contributions in host municipalities and regions of R30 million



**CREATING SHARED VALUE**  
of R14,14 million through indirect and induced economic value added in 2013



**CONTINUOUS INVESTMENT** in capex in South Africa of more than R203,6 billion

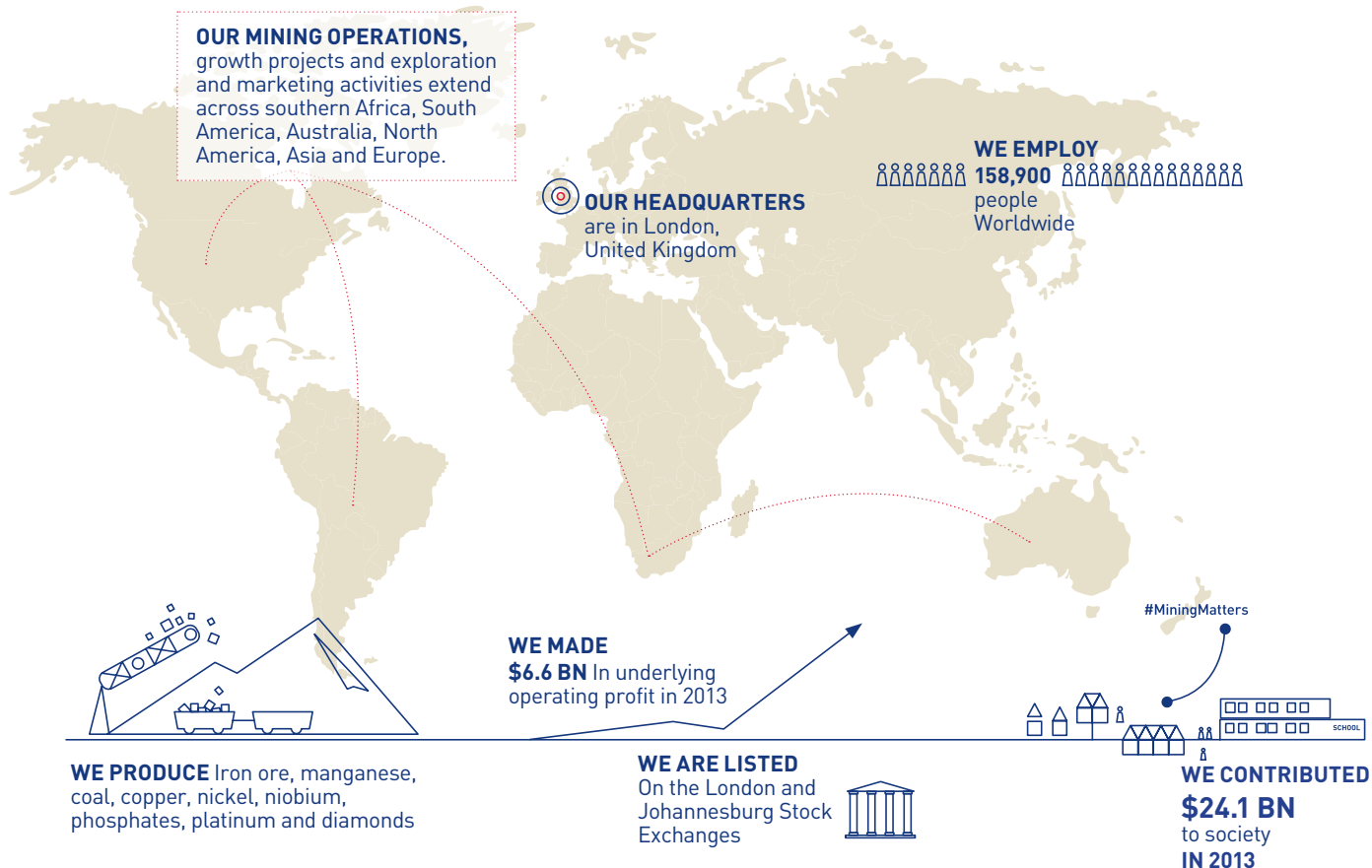


# GLOBAL OVERVIEW

Anglo American is a global and diversified mining business that provides the raw materials essential for economic development and modern life.

We work together with our key partners and stakeholders to unlock the long-term value that those resources represent for our shareholders, but also for the communities and countries in which we operate – creating sustainable value and making a real difference.

## OUR BUSINESSES



# ZIMELE – TURNING SMALL BUSINESS DREAMS INTO REALITY



## OVER 30 SMALL BUSINESS HUBS

provide a strategic blend of financial support and incubator-style mentorship to enable businesses in which we invest to stand on their own feet and to grow



## 25 YEARS

of successful enterprise development expertise in South Africa

Beneficiaries comprise of

**41% WOMEN AND 37% YOUTH**



## 450 DELEGATES

learnt first-hand how to implement tried and tested enterprise development best practices at an enterprise development conference hosted by Anglo American and the Department of Trade and Industry in November 2013



## 1,500 FUNDED BUSINESSES EMPLOYING OVER 30,000 PEOPLE

We surpassed our goal of creating and sustaining over 25,000 jobs in the small and medium enterprise sector by 2015

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Together we can deliver a sustainable mining business, with sustainable long-term returns for our stakeholders, investors, and for South Africa. For us, this is why **#miningmatters**



## CONTACT US

Tel: +27 (0) 11 638 9111 (Switchboard)

 [www.angloamerican.co.za](http://www.angloamerican.co.za)

 [www.facebook.com/angloamerican](https://www.facebook.com/angloamerican)

 [@AngloAmericanZA](https://twitter.com/AngloAmericanZA)

## LEADING INDICATORS

(as at 31 December)

	2013	2012
Revenue:	\$33.1 bn	\$32.8 bn
Underlying operating profit:	\$6.6 bn	\$6.3 bn
Underlying earnings:	\$2.7 bn	\$2.9 bn
Earnings per share:	\$2.09	\$2.28
Total dividend per share:	\$0.85	\$0.85
Capital expenditure:	\$6.3 bn	\$6.0 bn

## SAFETY IS OUR NO. 1 PRIORITY.

Our safety strategy is based on three principles:

- ZERO MINDSET
- NO REPEATS
- SIMPLE, NON-NEGOTIABLE STANDARDS

All of which contribute towards our goal of zero harm. We are dedicated to meeting all national employment criteria and enhancing the diversity of our global workforce in all areas: e.g. gender, nationality and disability.

## VALUES AND PRINCIPLES

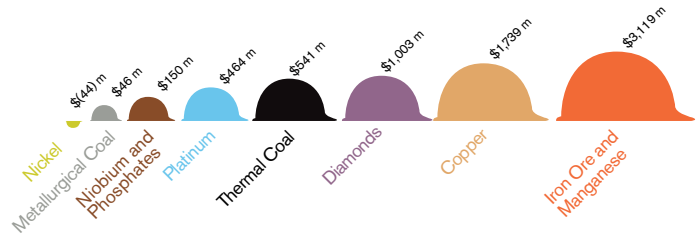
We are committed to six core values which guide how we behave and interact with others:

- SAFETY
- ACCOUNTABILITY
- INTEGRITY
- COLLABORATION
- INNOVATION
- CARE AND RESPECT

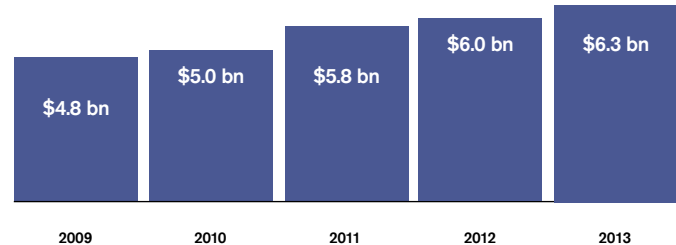
## OUR VALUES ARE SUPPORTED BY OUR BUSINESS PRINCIPLES:

- BUSINESS INTEGRITY
- SAFETY AND SUSTAINABLE DEVELOPMENT
- EMPLOYMENT AND LABOUR RIGHTS
- COMMUNITY DEVELOPMENT AND HUMAN RIGHTS

## OPERATING PROFIT BY PRODUCT 2013



## CAPITAL EXPENDITURE 2009 – 2013



# A SUSTAINABLE IMPACT

People are the business. We take great care to ensure the health, safety and social development of our people. We also care for the environment that sustains our operations and do our best to protect it.

## ENVIRONMENT

### Climate change and energy:

We recognise our responsibility to take action to address climate change and its causes, and to protect our employees and assets, as well as our communities, against its potential impacts.

**Water:** We are committed to using water sparingly and efficiently and re-using what we can. **Biodiversity:** Action plans prevent or mitigate any negative environmental impacts of our operations. **Mine closure planning:** We use our internationally recognised Mine Closure Toolbox to ensure we have detailed plans in place to protect biodiversity and rehabilitate the land, before we even begin mining.

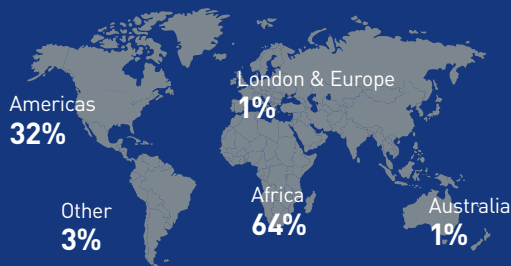
## SOCIAL INVESTMENT AND ENTERPRISE DEVELOPMENT

Each year, we invest in social projects to help alleviate poverty, promote health and education and foster community development. In 2013, we invested \$127 million.

**Understanding our impact:** Our Socio-Economic Assessment Toolbox (SEAT) enables us to identify how we can best contribute to the social and economic development of host communities. Encouraging entrepreneurs: Zimele (South Africa) and the Emerge programme (Chile) are just two of our enterprise development programmes that create, transform and support local small- and medium-sized businesses in host countries. Over the past five years these programmes have supported over 76,000 jobs.

**Tackling a global epidemic:** We have been at the forefront of the fight against HIV/AIDS for more than 20 years. Our workplace prevention, counselling, voluntary HIV testing and treatment programme is the largest in the world and provides free anti-retroviral treatment to employees, their dependants and contractors.

## CORPORATE SOCIAL INVESTMENT – SPEND BY REGION 2013



## PARTNERSHIPS AND COLLABORATION

We place emphasis on forming partnerships with a broad range of stakeholders so that we can continue to create effective solutions and positive outcomes across all our sustainable issues. MoUs with the likes of Fauna & Flora International, International Alert and CARE International help us achieve best practice in areas such as conservation and biodiversity, community development and conflict management.

We support the United Nations' Millennium Development Goals, which range from halving extreme poverty to halting the spread of HIV/AIDS and providing universal primary education, all by the target date of 2015.

Our leadership role in business and sustainability-related initiatives include: the UN Global Compact; Extractive Industries Transparency Initiative; the International Council on Mining and Metals; the World Business Council for Sustainable Development; the Global Business Coalition on HIV/AIDS, Tuberculosis and Malaria; and Business in the Community.

## CORPORATE SOCIAL INVESTMENT – SPEND BY CAUSE SUPPORTED 2013

Community development	\$47.7 m
Disaster and emergency relief	\$0.1 m
Water and sanitation	\$5.7 m
Environment	\$3.4 m
Education and training	\$31.2 m
Sport, art, culture and heritage	\$6.6 m
Other	\$19 m